

**Michigan Certificate of Need  
2020 Hospital Beds Standard Advisory Committee  
Final Membership Roster**

<b>Nominee Name</b>	<b>Name of Organizations Nominee is Representing</b>	<b>Eligible Representation</b>	<b>Officer</b>
Jennifer Groseclose	Munson Healthcare	Expert	Chairperson
Chad M. Grant, FACHE	McLaren Health Care	Expert	Vice-Chairperson
Synnomon Harrell	International Union, UAW	Consumer	
LINDA R. LARIN, FACHE, MBA	University of Michigan Health System	Expert	
Tammie Steinard, RN, BS, BSN, MHA, ONC	Ascension Michigan	Expert	
Carolyn Wilson	Beaumont Health	Expert	
Jennifer Eslinger	Henry Ford Health System	Expert	
Glenn King MSN, RN, MBA	MidMichigan Health	Expert	
Joel Flugstad	Spectrum Health	Expert	
Kelly C. Smith	Trinity Health-Michigan	Expert	
Stephen Anderson	Blue Cross Blue Shield of MI	Payer	
David S. McEwen	Detroit Medical Center	Provider	
Doug Roehm	Strategic Services Group	Purchaser	